INTRODUCTION

Capital improvement programming is a method of planning for the effective and efficient provision of public facilities, infrastructure improvements, major maintenance requirements, and acquisition of property and equipment. A "capital project" is defined as an acquisition that represents a public betterment to the community, has a life of not less than twenty (20) years following its purchase, construction or other acquisition, and has a total cost of not less than twenty-five thousand dollars ($25,000). The first year of the *Capital Improvement Program* represents the City Manager's proposal to City Council as the Capital Improvement Program (CIP) budget.

A five-year CIP allows City Council and citizens an opportunity to view both the five-year capital construction and infrastructure maintenance needs of the City and the Lynchburg City Schools. Viewing these needs enables the City to better plan a financing strategy for capital improvements and annual operating requirements. A five-year CIP also allows for programming of multi-year projects.

The Comprehensive Plan presents a vision of what the community will be like in the future and identifies the steps required to move toward that vision. Each project is evaluated to determine its alignment with the Comprehensive Plan; the project detail sheets include this relationship. Each project will reference a relationship to the *2013 – 2030 Comprehensive Plan,* adopted by City Council in January 2014.

The Comprehensive Plan can be viewed on the City's website at www.lynchburgva.gov/comprehensive-plan.

BASIS FOR BUDGETING

The first year of the CIP represents the capital improvement budget for that year. Following adoption by City Council, the first year of the CIP should be viewed as the Capital Budget. The CIP is a proposed expenditure plan; the budget adopted by City Council provides the legal authorization to actually expend City funds.

The CIP is based on a fiscal year calendar. The fiscal year calendar for the City of Lynchburg begins July 1 and ends June 30.

BENEFITS OF CAPITAL IMPROVEMENT PROGRAMMING

The principal benefit of Capital Improvement Programming is it requires the City to plan its capital needs in concert with available financing over a five-year period. This process contributes to a responsible fiscal policy. Other benefits of Capital Improvement Programming include:

- Fostering a sound and stable financial program over a five-year period given a set of revenue and expenditure assumptions based on current economic trends;
- Coordinating various City improvements so informed decisions can be made across City departments in an effort to avoid duplication;
- Enabling private businesses and citizens to have some assurances as to when certain public improvements will be undertaken so they can plan more efficiently and effectively;
- Focusing on the goals and needs of the community through the provision of new facilities and infrastructure improvements; and,
- Evaluating annually the infrastructure needs of the City to provide for the public health and safety of the citizens.

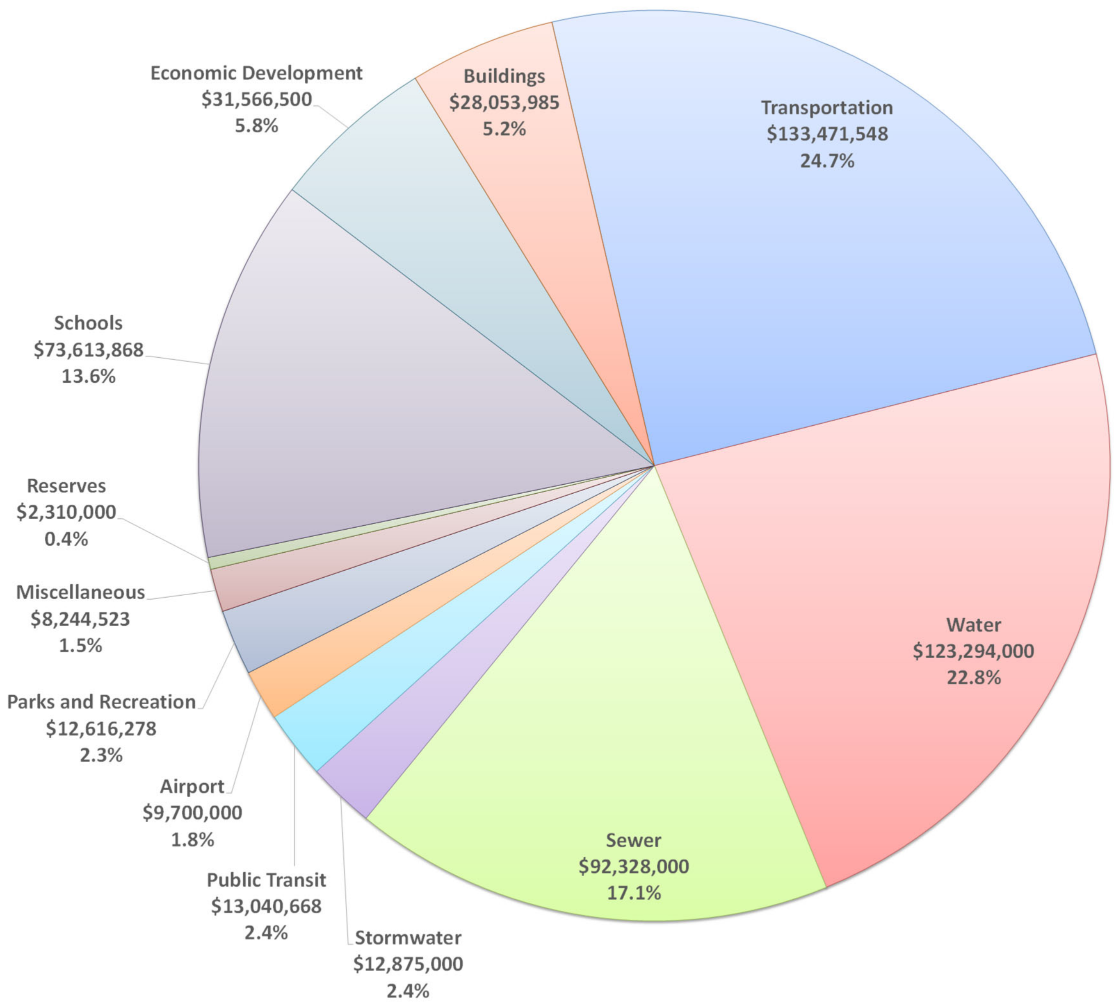
CONCLUSION

The CIP is a document dedicated to a process designed to identify both the capital improvement needs and priorities of the City over a five-year period in concert with projected funding levels and City Council's priorities. Actual programming of projects is dependent upon the financial resources available.

The Project Detail Sheets on the following pages reflect those projects proposed for consideration in the *FY 2027 – 2031 Capital Improvement Program*.

Categorical Expenditure Distribution
Capital Improvement Program
FY 2027 – 2031
(all sources of funding)

$541,114,370



Summary of Projects for FY 2027 - 2031 Capital Improvement Program

Five Year Proposed Appropriations to be Financed By The City						Five-Year Estimated Net Cost
	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Summary - All Funds						
Buildings	6,850,485	8,161,188	5,385,875	4,384,437	3,272,000	28,053,985
Transportation	29,718,513	25,387,674	29,759,733	32,664,387	15,941,241	133,471,548
Public Transit	1,246,068	2,085,000	6,679,600	1,653,000	1,377,000	13,040,668
Economic Development	8,350,000	6,696,000	8,941,000	2,383,100	5,196,400	31,566,500
Parks and Recreation	2,682,278	3,088,000	2,471,000	2,800,000	1,575,000	12,616,278
Miscellaneous	800,000	1,229,841	1,029,841	2,109,841	3,075,000	8,244,523
Reserves	462,000	462,000	462,000	462,000	462,000	2,310,000
Total City Capital	**$50,109,344**	**$47,109,703**	**$54,729,049**	**$46,456,765**	**$30,898,641**	**$229,303,502**
Schools	30,983,868	21,950,000	3,700,000	3,420,000	13,560,000	73,613,868
Total City Capital and Schools	**$81,093,212**	**$69,059,703**	**$58,429,049**	**$49,876,765**	**$44,458,641**	**$302,917,370**
Airport	2,000,000	1,250,000	3,150,000	1,800,000	1,500,000	9,700,000
Water	12,985,400	32,080,600	31,051,000	26,145,000	21,032,000	123,294,000
Sewer	28,055,100	20,482,900	8,765,000	13,135,000	21,890,000	92,328,000
Stormwater	100,000	1,460,000	2,845,000	4,615,000	3,855,000	12,875,000
Grand Total All Funds	**$124,233,712**	**$124,333,203**	**$104,240,049**	**$95,571,765**	**$92,735,641**	**$541,114,370**

TOTAL SUMMARY OF APPROPRIATIONS - This summary demonstrates project appropriations for each Fiscal Year along with the expected sources of funding.

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Resources					
Federal: Federal Aviation Admin	1,350,000	1,125,000	2,835,000	1,620,000	1,350,000
Federal: Grants	639,200	297,000	5,394,600	0	0
Federal: State of Good Repair	0	8,858,230	0	0	0
Federal: Virginia Resources Authority	10,000,000	0	10,000,000	0	0
Local: Line of Credit	54,038,957	36,816,617	32,997,184	29,221,676	23,806,774
Local: Line of Credit (Sewer)	2,700,100	11,335,000	5,045,000	8,270,000	16,920,000
Local: Line of Credit (Stormwater)	0	1,300,000	2,580,000	4,510,000	3,835,000
Local: Line of Credit (Water)	2,566,400	31,278,600	20,810,000	25,458,000	20,647,000
Local: Pay-As-You-Go	9,651,131	15,786,629	11,595,488	12,328,338	11,824,355
Local: Pay-As-You-Go (Airport)	100,000	0	0	0	0
Local: Pay-As-You-Go (Sewer)	6,900,000	4,487,900	3,720,000	4,865,000	4,970,000
Local: Pay-As-You-Go (Stormwater)	100,000	160,000	265,000	105,000	20,000
Local: Pay-As-You-Go (Water)	419,000	802,000	241,000	687,000	385,000
Other: Campbell County Utility Service Authority	240,000	4,660,000	0	0	0
Other: Developer Contribution	0	0	370,179	0	0
Other: GLTC 5307	90,000	9,600	190,400	0	0
State: Grants	516,868	1,287,800	744,328	1,124,040	936,360
State: Highway Maintenance (VDOT)	6,266,581	6,003,827	6,575,510	7,202,711	7,891,152
State: Revenue Sharing	5,890,475	0	561,360	0	0
State: VA Dept of Aviation	550,000	125,000	315,000	180,000	150,000
State: VBRSP Grant (VEDP)	4,000,000	0	0	0	0
State: VCWRLF	18,215,000	0	0	0	0
TOTAL ESTIMATED RESOURCES	**$124,233,712**	**$124,333,203**	**$104,240,049**	**$95,571,765**	**$92,735,641**

CAPITAL PROJECTS					
Buildings	6,850,485	8,161,188	5,385,875	4,384,437	3,272,000
Transportation	29,718,513	25,387,674	29,759,733	32,664,387	15,941,241
Public Transit	1,246,068	2,085,000	6,679,600	1,653,000	1,377,000
Economic Development	8,350,000	6,696,000	8,941,000	2,383,100	5,196,400
Parks and Recreation	2,682,278	3,088,000	2,471,000	2,800,000	1,575,000
Miscellaneous	800,000	1,229,841	1,029,841	2,109,841	3,075,000
Reserves	462,000	462,000	462,000	462,000	462,000
Schools	30,983,868	21,950,000	3,700,000	3,420,000	13,560,000
Airport	2,000,000	1,250,000	3,150,000	1,800,000	1,500,000
Water	12,985,400	32,080,600	31,051,000	26,145,000	21,032,000
Sewer	28,055,100	20,482,900	8,765,000	13,135,000	21,890,000
Stormwater	100,000	1,460,000	2,845,000	4,615,000	3,855,000
TOTAL PROPOSED CAPITAL PROJECTS	**$124,233,712**	**$124,333,203**	**$104,240,049**	**$95,571,765**	**$92,735,641**

TOTAL FINANCING PLAN (CASH FLOWS) - This summary demonstrates project cash flows for each Fiscal Year along with the expected sources of funding.

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Resources					
Federal: Federal Aviation Admin	1,350,000	1,125,000	2,835,000	1,620,000	1,350,000
Federal: Grants	4,232,200	2,297,000	6,073,559	5,094,600	0
Federal: State of Good Repair	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Federal: Virginia Resources Authority	3,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Local: Line of Credit	47,364,854	42,606,937	38,160,440	42,100,401	52,638,064
Local: Line of Credit (Sewer)	7,913,850	13,685,000	5,065,200	5,675,000	7,220,000
Local: Line of Credit (Stormwater)	1,800,000	3,459,200	3,022,500	4,320,000	3,940,000
Local: Line of Credit (Water)	13,375,609	22,637,000	25,318,500	25,793,000	18,155,000
Local: Pay-As-You-Go	11,058,183	15,786,629	11,595,488	12,328,338	13,699,719
Local: Pay-As-You-Go (Airport)	100,000	0	0	0	0
Local: Pay-As-You-Go (Sewer)	4,638,600	5,185,000	4,840,000	5,460,000	6,018,000
Local: Pay-As-You-Go (Stormwater)	745,000	200,000	265,000	150,000	340,000
Local: Pay-As-You-Go (Water)	457,000	749,000	545,000	777,000	685,000
Other: Campbell County Utility Service Authority	240,000	4,660,000	0	0	0
Other: Developer Contribution	0	175,000	0	370,179	0
Other: GLTC 5307	90,000	9,600	190,400	0	0
State: Economic Development Access (VDOT)	850,000	0	0	0	0
State: Grants	4,513,956	1,287,800	2,380,586	7,124,040	1,536,360
State: Highway Maintenance (VDOT)	6,266,581	6,003,827	6,575,510	7,202,711	8,251,155
State: Revenue Sharing	4,643,921	6,868,638	6,128,627	10,212,766	3,399,164
State: VA Dept of Aviation	550,000	125,000	315,000	180,000	150,000
State: VBRSP Grant (VEDP)	4,000,000	0	0	0	0
State: VCWRLF	31,200,000	17,857,000	0	0	0
TOTAL ESTIMATED RESOURCES	**$153,389,754**	**$152,717,631**	**$121,310,810**	**$136,408,035**	**$125,382,462**
CAPITAL PROJECTS					
Buildings	6,850,485	8,161,188	5,385,875	4,384,437	3,272,000
Transportation	26,797,856	35,363,402	51,529,894	66,126,057	55,172,062
Public Transit	6,921,208	2,085,000	1,585,000	6,747,600	1,377,000
Economic Development	12,200,000	6,696,000	8,941,000	2,383,100	5,196,400
Parks and Recreation	3,004,278	3,088,000	2,471,000	2,800,000	1,410,000
Miscellaneous	800,000	1,229,841	1,029,841	2,109,841	3,075,000
Reserves	462,000	462,000	462,000	462,000	462,000
Schools	30,983,868	21,950,000	3,700,000	3,420,000	13,560,000
Airport	2,000,000	1,250,000	3,150,000	1,800,000	1,500,000
Water	16,832,609	27,386,000	29,863,500	30,570,000	22,840,000
Sewer	43,992,450	41,387,000	9,905,200	11,135,000	13,238,000
Stormwater	2,545,000	3,659,200	3,287,500	4,470,000	4,280,000
TOTAL PROPOSED CAPITAL PROJECTS	**$153,389,754**	**$152,717,631**	**$121,310,810**	**$136,408,035**	**$125,382,462**

CITY CAPITAL PROJECTS FUND SUMMARY OF APPROPRIATIONS - This summary demonstrates project appropriations for each Fiscal Year along with the expected sources of funding.

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Resources					
Federal: Grants	639,200	297,000	5,394,600	0	0
Federal: State of Good Repair	0	8,858,230	0	0	0
Local: Line of Credit	24,038,957	16,816,617	31,447,184	27,691,676	11,686,774
Local: Pay-As-You-Go	8,667,263	13,836,629	9,445,488	10,438,338	10,384,355
Other: GLTC 5307	90,000	9,600	190,400	0	0
Other: Developer Contribution	0	0	370,179	0	0
State: Grants	516,868	1,287,800	744,328	1,124,040	936,360
State: Highway Maintenance (VDOT)	6,266,581	6,003,827	6,575,510	7,202,711	7,891,152
State: Revenue Sharing	5,890,475	0	561,360	0	0
State: VBRSP Grant (VEDP)	4,000,000	0	0	0	0
TOTAL ESTIMATED RESOURCES	**$50,109,344**	**$47,109,703**	**$54,729,049**	**$46,456,765**	**$30,898,641**
CAPITAL PROJECTS					
Buildings	6,850,485	8,161,188	5,385,875	4,384,437	3,272,000
Transportation	29,718,513	25,387,674	29,759,733	32,664,387	15,941,241
Public Transit	1,246,068	2,085,000	6,679,600	1,653,000	1,377,000
Economic Development	8,350,000	6,696,000	8,941,000	2,383,100	5,196,400
Parks and Recreation	2,682,278	3,088,000	2,471,000	2,800,000	1,575,000
Miscellaneous	800,000	1,229,841	1,029,841	2,109,841	3,075,000
Reserves	462,000	462,000	462,000	462,000	462,000
TOTAL PROPOSED CAPITAL PROJECTS	**$50,109,344**	**$47,109,703**	**$54,729,049**	**$46,456,765**	**$30,898,641**

CITY CAPITAL PROJECTS FUND SUMMARY OF CASH FLOWS - This summary demonstrates project cash flows for each Fiscal Year along with the expected sources of funding.

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Resources					
Federal: Grants	4,232,200	2,297,000	6,073,559	5,094,600	0
Federal: State of Good Repair	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Local: Line of Credit	17,364,854	22,606,937	36,610,440	40,570,401	40,518,064
Local: Pay-As-You-Go	10,074,315	13,836,629	9,445,488	10,438,338	12,259,719
Other: GLTC 5307	90,000	9,600	190,400	0	0
Other: Developer Contribution	0	175,000	0	370,179	0
State: Economic Development Access (VDOT)	850,000	0	0	0	0
State: Grants	4,513,956	1,287,800	2,380,586	7,124,040	1,536,360
State: Highway Maintenance (VDOT)	6,266,581	6,003,827	6,575,510	7,202,711	8,251,155
State: Revenue Sharing	4,643,921	6,868,638	6,128,627	10,212,766	3,399,164
State: VBRSP Grant (VEDP)	4,000,000	0	0	0	0
TOTAL ESTIMATED RESOURCES	**$57,035,827**	**$57,085,431**	**$71,404,610**	**$85,013,035**	**$69,964,462**

	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
CAPITAL PROJECTS					
Buildings	6,850,485	8,161,188	5,385,875	4,384,437	3,272,000
Transportation	26,797,856	35,363,402	51,529,894	66,126,057	55,172,062
Public Transit	6,921,208	2,085,000	1,585,000	6,747,600	1,377,000
Economic Development	12,200,000	6,696,000	8,941,000	2,383,100	5,196,400
Parks and Recreation	3,004,278	3,088,000	2,471,000	2,800,000	1,410,000
Miscellaneous	800,000	1,229,841	1,029,841	2,109,841	3,075,000
Reserves	462,000	462,000	462,000	462,000	462,000
TOTAL PROPOSED CAPITAL PROJECTS	**$57,035,827**	**$57,085,431**	**$71,404,610**	**$85,013,035**	**$69,964,462**

Five-Year Proposed Appropriations

Project Title	Appropriations Through 06/30/2026	Budget FY 2027	FY 2028 - 2031 Planned	Five-Year Estimated Net Cost	Estimated Cost Beyond Program Period	Total Accumulated Project Cost
Buildings						
Fire Stations Renovations - Multiple Stations	0	3,135,000	5,447,000	8,582,000	0	8,582,000
Maintenance and Repairs to City Owned Parking Decks	0	0	640,500	640,500	0	640,500
Major Building Repairs and Improvements/Multiple Projects	Continuing	2,204,985	10,187,375	12,392,360	Continuing	Continuing
Mid-Town Parking Deck Repairs	0	0	445,000	445,000	0	445,000
Parking Lot Repairs and Improvements/Multiple Projects	Continuing	78,750	2,383,125	2,461,875	Continuing	Continuing
Public Library Renovation	12,200,685	1,400,000	0	1,400,000	0	13,600,685
Roof Replacement/Multiple Projects	Continuing	31,750	2,100,500	2,132,250	Continuing	Continuing
Total Proposed FY 2027 - 2031 CIP	**$12,200,685**	**$6,850,485**	**$21,203,500**	**$28,053,985**	**$0**	**$23,268,185**

Project Title	Project Number	Service Area
Fire Stations Renovations - Multiple Stations	To Be Assigned	Buildings
Location	**Project Type**	**Department**
Fire Stations 1,2,6,7,8	Maintenance	Public Works

Department Priority

Project supports essential services

Project Description

Construct improvements to enhance and modernize multiple Fire Stations throughout the City. The renovations will address critical facility needs and ensure compliance with current building, safety, and accessibility codes. Project Phasing and Funding Plan: FY 2027 - Fire Station #1 Construction $3,000,000, and Fire Station #8 Design $135,000. FY 2028 - Fire Station #8 Construction $1,350,000 and Fire Station #7 Design $180,000. FY 2029 - Fire Station #7 Construction $1,800,000 and Fire Stations #2 and #6 Designs $190,000. FY 2030- Fire Stations #2 and #6 Construction $1,927,000.

Relationship to Comprehensive Plan

Chapter 3, Page 37, Goal PFS 1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager

Jim Allen, Assistant Director, Public Works

Projected Start Date	**Q1 FY 2027**
Projected Completion Date	**Q4 FY 2030**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Q4 FY 2027
Construction	Q1 FY 2028

Why Now

Modernizing these facilities will improve working conditions for staff, extend the useful life of the buildings, and ensure they are equipped to support today's firefighting technology, apparatus, and response needs.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	3,135,000
FY 2028 - FY 2031 Planned	5,447,000
Remaining Need	0
Total Project Cost	**$8,582,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$8,582,000
Interest	3,423,219
Total	**$12,005,219**
Estimated Annual Debt Service	**$600,261**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	135,000	180,000	190,000	0	0	$505,000
Construction	3,000,000	1,350,000	1,800,000	1,927,000	0	$8,077,000
Total	**$3,135,000**	**$1,530,000**	**$1,990,000**	**$1,927,000**	**$0**	**$8,582,000**

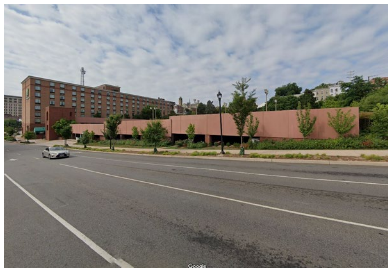
Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	3,135,000	1,530,000	1,990,000	1,927,000	0	$8,582,000
Total	**$3,135,000**	**$1,530,000**	**$1,990,000**	**$1,927,000**	**$0**	**$8,582,000**

Operating Budget Impact

Addressing maintenance issues reduces the need for on-going temporary repairs.

Project Title	Project Number	Service Area
Maintenance and Repairs to City Owned Parking Decks	To Be Assigned	Buildings
Location	**Project Type**	**Department**
Downtown Area	Maintenance	Public Works



Department Priority
Project supports essential services

Project Description
Required maintenance for two parking decks (Clay Street and Uptown).

Relationship to Comprehensive Plan
Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2028**
Projected Completion Date	**Q4 FY 2029**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Q2 FY 2028
Construction	Q4 FY 2029

Why Now
Parking Decks are similar to Bridges and require regular maintenance to extend their life and defer costly replacements; this funding preserves the existing infrastructure.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	640,500
Remaining Need	0
Total Project Cost	**$640,500**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$640,500
Interest	255,485
Total	**$895,985**
Estimated Annual Debt Service	**$44,799**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	52,500	0	0	0	$52,500
Construction	0	0	588,000	0	0	$588,000
Total	**$0**	**$52,500**	**$588,000**	**$0**	**$0**	**$640,500**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	52,500	588,000	0	0	$640,500
Total	**$0**	**$52,500**	**$588,000**	**$0**	**$0**	**$640,500**

Operating Budget Impact
Maintaining a parking deck will require additional staff time; utilities costs will increase as well.

Project Title	Project Number	Service Area
Major Building Repairs and Improvements/Multiple Projects	Multiple	Buildings
Location	**Project Type**	**Department**
Various	Maintenance	Public Works

Department Priority
Project supports essential services

Project Description
Annual program for repair and improvements to City owned buildings. A detailed sub-project list is attached.

Relationship to Comprehensive Plan
Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager
Michael Bodnar, Construction Coordinator

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Continuing
Construction	Continuing

Why Now

Funds are used for the upkeep of existing City buildings and assets as they age and require maintenance and repairs.
In FY 2018, a consultant performed a condition assessment of all City owned buildings. Results of the assessment provided staff with information to prioritize needs and develop a schedule to address maintenance and replacement of building systems and components.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	2,204,985
FY 2028 - FY 2031 Planned	10,187,375
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$0
Interest	0
Total	**$0**
Estimated Annual Debt Service	**$0**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	126,250	521,250	107,750	0	300,000	$1,055,250
Construction	2,078,735	4,192,688	1,548,750	1,678,687	1,838,250	$11,337,110
Total	**$2,204,985**	**$4,713,938**	**$1,656,500**	**$1,678,687**	**$2,138,250**	**$12,392,360**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Pay-As-You-Go	2,204,985	4,713,938	1,656,500	1,678,687	2,138,250	$12,392,360
Total	**$2,204,985**	**$4,713,938**	**$1,656,500**	**$1,678,687**	**$2,138,250**	**$12,392,360**

Operating Budget Impact
Addressing maintenance issues reduces the need for on-going temporary repairs.

Major Building Repairs and Improvements/Multiple Projects

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	Buildings and Grounds Building	Backflow preventers for fire protection	$5,250	$73,500	$78,750
	City Hall	Backflow preventers for fire protection	5,250	84,000	89,250
	City Hall	HVAC, AHU and controls replacement - 108 fan coils, pneumatic control replacement (construction)	0	1,312,500	1,312,500
	City Market	Structural repairs to floor	100,000	0	100,000
	City Stadium	Fencing, Wythe Road frontage	0	105,000	105,000
	City Wide	Emergency and unscheduled building repairs (annual allocation)	0	189,735	189,735
	City Wide	Multi-building - major backflow preventers (multi-year project)	5,250	26,250	31,500
	Fire Station 4	Fire alarm system	5,250	47,250	52,500
	Fire Station 6	Paint and plaster repair	0	68,250	68,250
	Fire Station 8	Fire alarm system	5,250	47,250	52,500
	Mid-Town Parking Deck	Stairwells (2) - corrosion protection (construction)	0	125,000	125,000
2027	**Sub-Totals**		**$126,250**	**$2,078,735**	**$2,204,985**

Major Building Repairs and Improvements/Multiple Projects - *continued*

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	905 Court St Building	Boiler replacement	$0	$140,000	$140,000
	925 Church Street Building	Interior and exterior renovations	52,500	630,000	682,500
	Blackwater Creek Athletic Area	Repair steps between parking lot and pavilion	10,500	42,000	52,500
	City Hall	Carpet replacement (split over multiple years)	0	52,500	52,500
	City Hall	Wallpaper peeling/remove/skim and paint (split over multiple years)	0	42,000	42,000
	City Market	Structural repairs to floor	0	750,000	750,000
	City Wide	Carpet and paint (annual allocation)	0	105,000	105,000
	City Wide	Emergency and unscheduled building repairs (annual allocation)	0	105,000	105,000
	City Wide	Gateway/Wayfinding replacements (annual allocation)	0	26,250	26,250
	City Wide	Multi-building - major backflow preventers (multi-year project)	5,250	26,250	31,500
	City Wide	Maintenance and repairs to infrastructure based on building condition assessment	220,500	1,185,188	1,405,688
	Courthouse	Gifford Gallery lighting	0	28,000	28,000
	Expressway	Repair and stain privacy fence (annual allocation)	0	52,500	52,500
	Old Courthouse Museum	Restroom renovations	36,750	189,000	225,750
	Peaks View Park	Install HVAC at the maintenance shop	0	15,750	15,750
	Peaks View Park	Parking lot lighting additions - Phase 3, Lots 4 and 5	0	210,000	210,000
	Peaks View Park	Stain and treat wooden bridges	0	31,500	31,500
	Peaks View Park	Parking lot and pathway lighting replacement - Phase 4, Lot 6 and pathway	0	420,000	420,000
	Percival's Island Bridge	Stain and treat wooden bridge	15,750	141,750	157,500
	Percival's Island Bridge	Bridge condition assessment	75,000	0	75,000
	Sandusky Park	Repair/improve drainage	105,000	0	105,000
2028	**Sub-Totals**		**$521,250**	**$4,192,688**	**$4,713,938**

Major Building Repairs and Improvements/Multiple Projects - *continued*

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	City Market	Structural repairs to floor	$0	$750,000	$750,000
	City Wide	Carpet and paint (annual allocation)	0	105,000	105,000
	City Wide	Emergency and unscheduled building repairs (annual allocation)	0	105,000	105,000
	City Wide	Multi-building - major backflow preventers (multi-year project)	5,250	26,250	31,500
	City Hall	9th and 10th St entrances - refurbish exterior doors	0	400,000	400,000
	Fire Station 2	HVAC Replacement, duct work, and three systems	0	110,000	110,000
	Fire Station 2	Install fans in apparatus area	0	21,000	21,000
	Old Courthouse Museum	Hustings Courtroom floor and acoustic upgrades (construction)	52,500	0	52,500
	Peaks View Park	Replace archway bridge (construction)	50,000	0	50,000
	Sandusky Park	Stain and treat wooden bridges	0	31,500	31,500
2029	**Sub-Totals**		**$107,750**	**$1,548,750**	**$1,656,500**

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	City Market	Structural repairs to floor	$0	$750,000	$750,000
	City Wide	Carpet and paint (annual allocation)	0	110,250	110,250
	City Wide	Emergency and unscheduled building repairs (annual allocation)	0	105,000	105,000
	City Wide	Gateway/Wayfinding replacements (annual allocation)	0	27,562	27,562
	Old Courthouse Museum	Hustings Courtroom floor and acoustic upgrades (construction)	0	165,375	165,375
	Peaks View Park	Replace archway bridge (construction)	0	220,500	220,500
	Sandusky Park	Repair/improve drainage	0	300,000	300,000
2030	**Sub-Totals**		**$0**	**$1,678,687**	**$1,678,687**

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	City Hall	Replace Chiller	$200,000	$500,000	$700,000
	City Wide	Carpet and paint (annual allocation)	0	110,250	110,250
	City Wide	Emergency and unscheduled building repairs (annual allocation)	0	105,000	105,000
	J&D Court	Cooling Tower replacement	50,000	350,000	400,000
	Jones Memorial Library	HVAC Unit 6 replacement	0	150,000	150,000
	Museum	Replace Chiller	50,000	350,000	400,000
	Parks	Upgrades to equipment and amenities (annual allocation)	0	52,500	52,500
	Peaks View Park	Replace archway bridge (construction)	0	220,500	220,500
2031	**Sub-Totals**		**$300,000**	**$1,838,250**	**$2,138,250**
Grand Totals			**$1,055,250**	**$11,337,110**	**$12,392,360**

Project Title	Project Number	Service Area
Mid-Town Parking Deck Repairs	To Be Assigned	Buildings
Location	**Project Type**	**Department**
Commerce Street	Maintenance	Public Works

Department Priority
Project contributes to the generation of new revenue; Project supports essential services

Project Description
Repairs needed on a 60-year-old parking deck.

Relationship to Comprehensive Plan
Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2030**
Projected Completion Date	**Q4 FY 2031**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q2 FY 2030
Construction	Q4 FY 2031

Why Now
Long-term repairs to deck to preserve its lifespan.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	445,000
Remaining Need	0
Total Project Cost	**$445,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$445,000
Interest	177,503
Total	**$622,503**
Estimated Annual Debt Service	**$31,125**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	0	45,000	0	$45,000
Construction	0	0	0	0	400,000	$400,000
Total	**$0**	**$0**	**$0**	**$45,000**	**$400,000**	**$445,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	0	45,000	400,000	$445,000
Total	**$0**	**$0**	**$0**	**$45,000**	**$400,000**	**$445,000**

Operating Budget Impact
Maintaining a parking deck will require additional staff time; utilities costs will increase as well.

Project Title	Project Number	Service Area
Parking Lot Repairs and Improvements/Multiple Projects	Multiple	Buildings
Location	**Project Type**	**Department**
Various	Maintenance	Public Works

Department Priority
Project supports essential services

Project Description
Annual program for repair and improvements to City owned parking lots. A detailed sub-project list is attached.

Relationship to Comprehensive Plan
Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager
Clay Simmons, Deputy Director of Public Works

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Continuing
Construction	Continuing

Why Now
Funds are used for the upkeep of existing City parking lots as they age and require maintenance and repairs. Annually, funds are allotted to address minor paving and lighting needs. Some lots require a wider scope to address maintenance issues; this work is scheduled in future years based on parking lot usage.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	78,750
FY 2028 - FY 2031 Planned	2,383,125
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$0
Interest	0
Total	**$0**
Estimated Annual Debt Service	**$0**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	10,500	0	0	0	$10,500
Construction	78,750	1,103,750	501,375	383,750	383,750	$2,451,375
Total	**$78,750**	**$1,114,250**	**$501,375**	**$383,750**	**$383,750**	**$2,461,875**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Pay-As-You-Go	78,750	1,114,250	501,375	383,750	383,750	$2,461,875
Total	**$78,750**	**$1,114,250**	**$501,375**	**$383,750**	**$383,750**	**$2,461,875**

Operating Budget Impact
Addressing maintenance issues reduces the need for on-going temporary repairs.

Parking Lot Repairs and Improvements/Multiple Projects

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	City Wide	Lighting, striping, and paving	$0	$78,750	$78,750
2027	**Sub-Totals**		**$0**	**$78,750**	**$78,750**
	Location	**Project**			
	City Wide	Lighting, striping, and paving	$0	$78,750	$78,750
	City Wide	Pay station replacement at various lots	0	105,000	105,000
	Lucado Parking Lot	Drainage improvements	0	500,000	500,000
	Mid-town Parking Deck	Electric Vehicle charging station	10,500	131,250	141,750
	Public Works	Repave parking lot	0	288,750	288,750
2028	**Sub-Totals**		**$10,500**	**$1,103,750**	**$1,114,250**
	Location	**Project**			
	City Wide	Lighting, striping, and paving	$0	$78,750	$78,750
	City Wide	Pay station replacement at various lots	0	105,000	105,000
	Public Works	Repave parking lot	0	317,625	317,625
2029	**Sub-Totals**		**$0**	**$501,375**	**$501,375**
	Location	**Project**			
	City Wide	Lighting, striping, and paving	$0	$78,750	$78,750
	City Wide	Pay station replacement at various lots	0	105,000	105,000
	IT Building	Repave parking lot	0	200,000	200,000
2030	**Sub-Totals**		**$0**	**$383,750**	**$383,750**
	Location	**Project**			
	City Wide	Lighting, striping, and paving	$0	$78,750	$78,750
	City Wide	Pay station replacement at various lots	0	105,000	105,000
	Public Works	Repave parking lot	0	200,000	200,000
2031	**Sub-Totals**		**$0**	**$383,750**	**$383,750**
Grand Totals			**$10,500**	**$2,451,375**	**$2,461,875**

Project Title	Project Number	Service Area
Public Library Renovation	BM201	Buildings
Location	**Project Type**	**Department**
Public Library	New	Public Works

Department Priority

Project supports essential services

Project Description

Construct improvements to enhance and modernize the Main Library to meet the evolving needs of the public library system. These improvements will support future innovations, integrate advanced technologies, and address current structural and design shortcomings. Building improvements will include greater accessibility and lighting, more community spaces, including individual and group study rooms, a free makerspace for the community, upgraded technology systems, and dedicated programming rooms for children.

Relationship to Comprehensive Plan

Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager

Clay Simmons, Deputy Director of Public Works

Projected Start Date	**Q3 FY 2018**
Projected Completion Date	**Q4 FY 2027**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q4 FY 2023
Construction	Q1 FY 2026

Why Now

Library systems nationwide are evolving to meet the changing needs and expectations of their communities. The Public Library, housed in its current location since 1984, has never been in a building that was designed to be a library. The building has seen minimal updates over the past forty years and is now experiencing significant issues with leaking pipes, roof integrity, water/sewer backups and the like. These essential renovations are critical to ensuring the Library remains modern, responsive, and vital to the community it serves.

Tymoff and Moss Architects, based in Norfolk, VA, was hired in FY 2022 and has construction documents ready to build.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$12,200,685
Budget FY 2027	1,400,000
FY 2028 - FY 2031 Planned	0
Remaining Need	0
Total Project Cost	**$13,600,685**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$11,805,499
Interest	4,709,020
Total	**$16,514,519**
Estimated Annual Debt Service	**$825,726**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Furniture, Fixtures, and Equipment	1,400,000	0	0	0	0	$1,400,000
Total	**$1,400,000**	**$0**	**$0**	**$0**	**$0**	**$1,400,000**

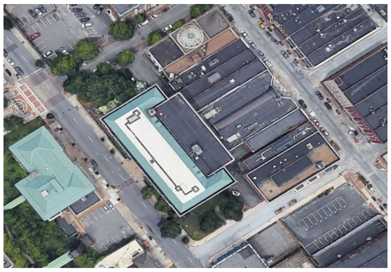
Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Pay-As-You-Go	1,400,000	0	0	0	0	$1,400,000
Total	**$1,400,000**	**$0**	**$0**	**$0**	**$0**	**$1,400,000**

Operating Budget Impact

As the services provided by the Library evolves costs to operate and maintain the facility, equipment, and technologies are expected to increase.

Project Title	Project Number	Service Area
Roof Replacement/Multiple Projects	Multiple	Buildings
Location	**Project Type**	**Department**
Various	Maintenance	Public Works



Department Priority

Project supports essential services

Project Description

Annual program for repair and replacement of roofs. A detailed sub-project list is attached.

Relationship to Comprehensive Plan

Chapter 3, Page 37, Goal PFS-1.1: Plan and develop new facilities and/or maintain/renovate existing facilities to meet the City's needs.

Project Manager

Michael Bodnar, Construction Coordinator

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Continuing
Construction	Continuing

Why Now

Funds are used for the upkeep of the roofs of existing City buildings and assets as they age and require maintenance and repairs.
In FY 2018, a consultant performed a condition assessment of all City owned buildings. Results of the assessment provided staff with information to prioritize needs and develop a schedule to address maintenance and replacement of roof systems and components.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	31,750
FY 2028 - FY 2031 Planned	2,100,500
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$0
Interest	0
Total	**$0**
Estimated Annual Debt Service	**$0**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	54,500	0	0	0	$54,500
Construction	31,750	696,000	650,000	350,000	350,000	$2,077,750
Total	**$31,750**	**$750,500**	**$650,000**	**$350,000**	**$350,000**	**$2,132,250**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Pay-As-You-Go	31,750	750,000	650,000	350,000	350,000	$2,049,750
Total	**$31,750**	**$750,000**	**$650,000**	**$350,000**	**$350,000**	**$2,132,250**

Operating Budget Impact

Addressing maintenance issues reduces the need for on-going temporary repairs.

Roof Replacement/Multiple Projects

Fiscal Year	Location	Project	Consultant Engineering	Construction	Annual Total
	City Wide	Inspections and maintenance	$0	$31,750	$31,750
2027	**Sub-Totals**		**$0**	**$31,750**	**$31,750**
	Location	**Project**			
	City Wide	Emergency roof repairs	$0	$250,000	$250,000
	City Wide	Inspections and maintenance	0	100,000	100,000
	Public Works	PW Storage Building	30,000	0	30,000
	Refuse	Replace roof	8,000	280,000	288,000
	Rutherford Site	Replace Tractor Shed roof/structural repairs	16,500	66,000	82,500
2028	**Sub-Totals**		**$54,500**	**$696,000**	**$750,500**
	Location	**Project**			
	City Wide	Emergency roof repairs	$0	$250,000	$250,000
	City Wide	Inspections and maintenance	0	100,000	100,000
	Public Works	PW Storage Building	0	300,000	300,000
2029	**Sub-Totals**		**$0**	**$650,000**	**$650,000**
	Location	**Project**			
	City Wide	Emergency roof repairs	$0	$250,000	$250,000
	City Wide	Inspections and maintenance	0	100,000	100,000
2030	**Sub-Totals**		**$0**	**$350,000**	**$350,000**
	Location	**Project**			
	City Wide	Emergency roof repairs	$0	$250,000	$250,000
	City Wide	Inspections and maintenance	0	100,000	100,000
2031	**Sub-Totals**		**$0**	**$350,000**	**$350,000**
Grand Totals			**$54,500**	**$2,077,750**	**$2,132,250**


WHITE ROCK
HEAD START CENTER

Five-Year Proposed Appropriations

Project Title	Appropriations Through 06/30/2026	Budget FY 2027	FY 2028 - 2031 Planned	Five-Year Estimated Net Cost	Estimated Cost Beyond Program Period	Total Accumulated Project Cost
Transportation						
Public Transit Improvements and Bus Replacements	Continuing	1,246,068	11,794,600	13,040,668	0	Continuing
Bedford Avenue Bridge	14,738,905	1,000,000	8,858,230	9,858,230	0	24,597,135
Bedford Avenue Corridor Improvements	1,400,000	500,000	0	500,000	0	1,900,000
Breezewood Drive Widening	9,753,825	1,708,456	9,416	1,717,872	0	11,471,697
Bridge Maintenance	Continuing	687,500	3,509,757	4,197,257	Continuing	Continuing
Campbell Avenue Intersection and Signal Reconstruction	95,907	0	3,281,250	3,281,250	0	3,377,157
College Lake Overlook	0	0	75,000	75,000	0	75,000
Culvert Replacement Program	Continuing	845,000	2,131,838	2,976,838	Continuing	Continuing
D Street and Rivermont Avenue Intersection Improvements	0	0	112,000	112,000	11,088,000	11,200,000
Forest Brook Road, Phase I	0	0	9,355,500	9,355,500	0	9,355,500
General Street Improvements	Continuing	1,170,000	5,236,802	6,406,802	Continuing	Continuing
Grace Street Realignment at 12th and Madison	0	0	858,000	858,000	5,720,000	6,578,000
Hill Street/Moormans Road Improvements	54,664	0	600,000	600,000	5,257,500	5,912,164
Hollins Mill Road Bridge Replacement with Bikeway Improvements	16,384,658	8,116,410	235,168	8,351,578	0	24,736,236
Lakeside Drive Improvements	4,056,849	629,168	0	629,168	0	4,686,017
Left Turn Lane-Graves Mill Road at Old Mill Road for Millers Rest	175,000	0	500,000	500,000	0	675,000
Link Road/Boonsboro Road Intersection Improvements	3,033,794	547,898	0	547,898	0	3,581,692
[1] Lynchburg Expressway/Candlers Mountain Road Interchange	40,560,000	9,729,000	14,368,000	24,097,000	0	64,657,000
McConville Road Realignment to Lakeside Drive	0	0	5,375,000	5,375,000	0	5,375,000
Mill Ridge Road Intersection Improvements	0	0	215,000	215,000	8,450,000	8,665,000
Nationwide Drive Roundabout	0	0	9,450,000	9,450,000	0	9,450,000
Paver Crosswalk Renovations	98,740	500,000	500,000	1,000,000	0	1,098,740
Public Works Infrastructure Improvements	Continuing	723,817	1,724,050	2,447,867	Continuing	Continuing
Retaining Wall Replacement/Repair Program	Continuing	62,500	1,153,125	1,215,625	Continuing	Continuing
Route 501/221 One-Way Pairs	84,582,171	6,636,325	2,419,544	9,055,869	0	93,638,040
Storm Drainage System Repairs/Replacements	Continuing	162,500	763,300	925,800	Continuing	Continuing
Street Overlay Program	Continuing	3,318,764	18,368,343	21,687,107	Continuing	Continuing
Timberlake Road Bridge, East Bound Lanes	0	0	11,200,000	11,200,000	0	11,200,000
Timberlake Road Bridge, West Bound Lanes	0	0	10,749,375	10,749,375	0	10,749,375
Timberlake Road Improvements	0	0	472,500	472,500	29,927,500	30,400,000
Traffic Signal at Enterprise and Duncraig	45,000	1,235,726	0	1,235,726	0	1,280,726
Traffic Signal Repair and Replacement	Continuing	874,000	2,807,750	3,681,750	Continuing	Continuing
[1] Vassar Street at Langhorne Road Intersection Improvements	27,080	0	10,662,003	10,662,003	0	10,689,083
Wards Ferry Road/Atlanta Avenue Turn Lanes	2,937,015	779,018	0	779,018	0	3,716,033
Wards Ferry Road/Simons Run Pedestrian Accommodations	0	0	500,000	500,000	0	500,000
Wiggington Road Intersection Improvements	0	221,431	2,413,951	2,635,382	0	2,635,382
Total Proposed FY 2027 - 2031 CIP	**$177,943,608**	**$40,693,581**	**$139,699,502**	**$180,393,083**	**$60,443,000**	**$362,199,977**

[1] List includes two transportation projects either fully or partially funded and administered by the Virginia Department of Transportation (VDOT); and therefore, not reflected in the City's Capital Improvement Program budget appropriation.

Project Title	Project Number	Service Area
Public Transit Improvements and Bus Replacements	T0256	Public Transit
Location	**Project Type**	**Department**
419 Bradley Dr	Maintenance	Greater Lynchburg Transit Company (GLTC)

Department Priority

Project supports essential services; Project has State and/or Federal funding; Project has legal or regulatory mandate

Project Description

These projects are the replacement of existing assets at the end of their useful lives. The largest expense this year will be the continued replacement of light-duty Body-on-Chassis vehicles for ADA Paratransit service as well as a replacement ADA reservation and scheduling system to replace the current one installed in 2011. Additional projects are the replacement of support vehicles in operations and maintenance and the replacement of our financial software which was installed in 2006 and is now no longer being supported by Microsoft.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1: Provide safe, efficient, effective, and well-planned transportation systems and facilities that enhance economic development and redevelopment opportunities while preserving the integrity and character of the affected neighborhoods, historic districts, downtown and natural resources.

Project Manager

Josh Moore, General Manager

Projected Start Date	
Projected Completion Date	**Continuing**

Projected Schedule	
Activity	**Projected Date**
Revenue Vehicle Fleet	Continuing
Consultant Engineering	Continuing
Construction	Continuing
Equipment	Continuing
Technology	Continuing

Why Now

These projects are scored by the VA Dept of Rail and Public Transportation and the Federal Transit Administration using a Transit Asset Management (TAM) plan which focuses on the State of Good Repair (SGR) and as projects meet these thresholds, they become eligible for more funding and a greater likelihood of being funded to comply with the Federal and State requirements for the TAM. All projects this year are listed as past due for replacement in the TAM plan and thus should score well in State funding applications.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	1,246,068
FY 2028 - FY 2031 Planned	11,794,600
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**17.2%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$0
Interest	0
Total	**$0**
Estimated Annual Debt Service	**$0**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Revenue Vehicle Fleet	940,000	1,443,000	5,616,600	1,218,000	1,105,000	$10,322,600
Consultant Engineering	0	250,000	0	0	0	$250,000
Construction	0	165,000	943,000	225,000	0	$1,333,000
Equipment	194,500	215,000	0	210,000	250,000	$869,500
Technology	111,568	12,000	0	0	22,000	$145,568
Fencing, Lighting, and Signs	0	0	120,000	0	0	$120,000
Total	**$1,246,068**	**$2,085,000**	**$6,679,600**	**$1,653,000**	**$1,377,000**	**$13,040,668**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Federal: Grants	1,079,200	297,000	300,000	5,094,600	0	$6,770,800
State: Grants	4,344,956	1,287,800	744,328	1,124,040	936,360	$8,437,484
Other: GLTC 5307	90,000	9,600	190,400	0	0	$290,000
Local: Pay-As-You-Go	1,407,052	490,600	350,272	528,960	440,640	$3,217,524
Total	**$6,921,208**	**$2,085,000**	**$1,585,000**	**$6,747,600**	**$1,377,000**	**$18,715,808**

Operating Budget Impact

All projects this year are replacement projects which will result in lower maintenance costs.

The project costs in FY27 are for buses originally appropriated in FY21 and due to Covid shifted ordering to FY26 with anticipated delivery in Q4 FY27. MERIT (State) will undergo required updates in FY27 as will the Omnibus Transportation Bill (FTA). Funding after those dates is placeholder only as the funding formulas do not exist for those future funds. GLTC 5307 funding is formula funding specifically assigned to GLTC by the Federal Transit Admin.

Project Title	Project Number	Service Area
Bedford Avenue Bridge	TB054	Transportation
Location	**Project Type**	**Department**
Bedford Avenue at Norfolk Southern Rail	New	Public Works

Department Priority

Project has legal or regulatory mandate; Project supports essential services; Project has State and/or Federal funding

Project Description

Replace deteriorating structure over Norfolk Southern Railway.

Relationship to Comprehensive Plan

Chapter 3, Page 31, Goal T-1.7: Commit adequate resources for the cost-effective operation and maintenance of streets, including pavement, bikeways, sidewalks, streetscapes and stormwater management improvements.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q3 FY 2023**
Projected Completion Date	**Q2 FY 2031**

Projected Schedule

Activity	Projected Date
Land Acquisition/Right-of-Way	Q2 FY 2028
Consultant Engineering	Q3 FY 2028
Construction	Q2 FY 2031

Why Now

The City's Comprehensive Bridge Condition Report ranks this bridge as the most immediate need as it has a "Poor" condition rating. The abutments are deteriorated and the bridge deck has spalling concrete and exposed reinforcing steel.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$14,738,905
Budget FY 2027	1,000,000
FY 2028 - FY 2031 Planned	8,858,230
Remaining Need	0
Total Project Cost	**$24,597,135**
Local Funding Percentage	**4.2%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$1,000,000
Interest	398,884
Total	**$1,398,884**
Estimated Annual Debt Service	**$69,944**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Land Acquisition/Right-of-Way	977,950	0	0	0	0	$977,950
Consultant Engineering	22,050	0	0	0	0	$22,050
Construction	0	8,858,230	0	0	0	$8,858,230
Total	**$1,000,000**	**$8,858,230**	**$0**	**$0**	**$0**	**$9,858,230**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Federal: State of Good Repair	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	$21,000,000
Total	**$5,000,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$4,000,000**	**$21,000,000**

Operating Budget Impact

None anticipated at this time.

Total estimated cost of project is now $24,597,135; $14,714,539 of State of Good Repair funding has been awarded. Additional funding for State of Good Repair funding of $8,858,230 will be applied for in the upcoming cycle.

Project Title	Project Number	Service Area
Bedford Avenue Corridor Improvements	T0398	Transportation
Location	**Project Type**	**Department**
Bedford Ave. - Rivermont Ave. to Cork St.	New	Public Works

Department Priority
Project supports essential services

Project Description
Improvements to sidewalks and pedestrian facilities along with enhancements.

Relationship to Comprehensive Plan
Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2026**
Projected Completion Date	**Q2 FY 2028**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q3 FY 2026
Construction	Q2 FY 2028

Why Now
With redevelopment transforming Bedford Avenue into a more pedestrian friendly corridor, sidewalk improvements, street trees, and street furniture will complement the redevelopment and upcoming bridge replacement.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$1,400,000
Budget FY 2027	500,000
FY 2028 - FY 2031 Planned	0
Remaining Need	0
Total Project Cost	**$1,900,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$1,900,000
Interest	757,879
Total	**$2,657,879**
Estimated Annual Debt Service	**$132,894**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Construction	500,000	0	0	0	0	$500,000
Total	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$500,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	300,000	1,400,000	0	0	0	$1,700,000
Total	**$300,000**	**$1,400,000**	**$0**	**$0**	**$0**	**$1,700,000**

Operating Budget Impact
Additional manpower for maintenance and refuse collections.

Project Title	Project Number	Service Area
Breezewood Drive Widening	T0331	Transportation
Location	**Project Type**	**Department**
Breezewood Drive	New	Public Works

Department Priority
Project supports essential services; Project has State and/or Federal funding

Project Description
Widen and improve road and pedestrian features from the end of the Virginia Department of Transportation's (VDOT's) 2007 project to the end of the cul-de-sac.

Relationship to Comprehensive Plan
Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2024**
Projected Completion Date	**Q4 FY 2029**

Projected Schedule	
Activity	**Projected Date**
Land Acquisition/Right-of-Way	Q2 FY 2027
Consultant Engineering	Q2 FY 2027
Construction	Q4 FY 2029

Why Now
Project was cancelled after funds ran out from the 2007 VDOT project. Roadway has seen increased vehicle and pedestrian traffic due to private development in the immediate vicinity and safety improvements for pedestrians and vehicles are needed. An application was submitted for Revenue Sharing Funds.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$9,753,825
Budget FY 2027	1,708,456
FY 2028 - FY 2031 Planned	9,416
Remaining Need	0
Total Project Cost	**$11,471,697**
Local Funding Percentage	**52.7%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$6,050,849
Interest	2,413,584
Total	**$8,464,433**
Estimated Annual Debt Service	**$423,222**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Construction	1,708,456	0	9,416	0	0	$1,717,872
Total	**$1,708,456**	**$0**	**$9,416**	**$0**	**$0**	**$1,717,872**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	500,000	2,050,000	2,473,348	0	0	$5,023,348
State: Revenue Sharing	500,000	2,050,000	2,473,348	0	0	$5,023,348
Total	**$1,000,000**	**$4,100,000**	**$4,946,696**	**$0**	**$0**	**$10,046,696**

Operating Budget Impact
Additional annual expenses for tree maintenance and stormwater (~$10,000).

Project Title	Project Number	Service Area
Bridge Maintenance	TB038	Transportation
Location	**Project Type**	**Department**
Various	Maintenance	Public Works

Department Priority

Project has legal or regulatory mandate; Project has State and/or Federal funding; Project supports essential services

Project Description

Annual cleaning of seventy-nine bridges and culverts; repairs to expansion joints; annual consultant bridge and safety inspection; and other maintenance.

Relationship to Comprehensive Plan

Chapter 3, Page 31, Goal T-1.7: Commit adequate resources for the cost-effective operation and maintenance of streets, including pavement, bikeways, sidewalks, streetscapes and stormwater management improvements.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Continuing
Construction	Continuing

Why Now

Bridge inspections must be performed every year; on-going maintenance increases an asset's useful life and reduces the need for major repairs.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	687,500
FY 2028 - FY 2031 Planned	3,509,757
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$0
Interest	0
Total	**$0**
Estimated Annual Debt Service	**$0**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	151,250	166,375	183,012	201,314	221,445	$923,396
Construction	536,250	589,875	648,863	713,749	785,124	$3,273,861
Total	**$687,500**	**$756,250**	**$831,875**	**$915,063**	**$1,006,569**	**$4,197,257**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
State: Highway Maintenance (VDOT)	687,500	756,250	831,875	915,063	1,006,569	$4,197,257
Total	**$687,500**	**$756,250**	**$831,875**	**$915,063**	**$1,006,569**	**$4,197,257**

Operating Budget Impact

None anticipated at this time.

Project Title	Project Number	Service Area
Campbell Avenue Intersection and Signal Reconstruction	T0332	Transportation
Location	**Project Type**	**Department**
Campbell Avenue - Fort Avenue to 12th Street	New	Public Works

Department Priority

Project supports essential services

Project Description

Fort Avenue and 12th Street signal replacements on Campbell Avenue with pedestrian features; road rebuild.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2026**
Projected Completion Date	**Q4 FY 2028**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Q2 FY 2028
Construction	Q4 FY 2028

Why Now

Signals work in synchronization and both are beyond their useful life as they are over 40 years old. The roadway is concrete pavement that needs replacing due to deterioration and pot holes. Improvements to pedestrian crossing features will be added for safety.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$95,907
Budget FY 2027	0
FY 2028 - FY 2031 Planned	3,281,250
Remaining Need	0
Total Project Cost	**$3,377,157**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$3,281,250
Interest	1,308,837
Total	**$4,590,087**
Estimated Annual Debt Service	**$229,504**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	328,125	0	0	0	$328,125
Construction	0	2,953,125	0	0	0	$2,953,125
Total	**$0**	**$3,281,250**	**$0**	**$0**	**$0**	**$3,281,250**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	3,281,250	0	0	0	$3,281,250
Total	**$0**	**$3,281,250**	**$0**	**$0**	**$0**	**$3,281,250**

Operating Budget Impact

None anticipated at this time.

Project Title	Project Number	Service Area
College Lake Overlook	To Be Assigned	Transportation
Location	**Project Type**	**Department**
College Lake	New	Public Works

Department Priority
Project required to support important but not essential services

Project Description
Enhancements to existing arch bridge for use as an overlook to wetlands created from College Lake. Also ties into Creekside Trail.

Relationship to Comprehensive Plan
Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager
Wyatt Woody / Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2031**
Projected Completion Date	**Q4 FY 2031**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q4 FY 2031

Why Now
This bridge will be saved and turned into an overlook upon the Dam Removal and Wetlands project completion. This will preserve one of only two arch bridges within the City.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	75,000
Remaining Need	0
Total Project Cost	**$75,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$75,000
Interest	29,916
Total	**$104,916**
Estimated Annual Debt Service	**$5,246**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	0	0	75,000	$75,000
Total	**$0**	**$0**	**$0**	**$0**	**$75,000**	**$75,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	0	0	75,000	$75,000
Total	**$0**	**$0**	**$0**	**$0**	**$75,000**	**$75,000**

Operating Budget Impact
None anticipated at this time.

Project Title	Project Number	Service Area
Culvert Replacement Program	T0258	Transportation
Location	**Project Type**	**Department**
Various	Maintenance	Public Works

Department Priority

Project supports essential services

Project Description

Managed program to replace and maintain over 100 city culverts. Upcoming culvert replacements include Springvale/Reno Drive and John Capron Road.

Relationship to Comprehensive Plan

Chapter 3, Page 31, Goal T-1.7: Commit adequate resources for the cost-effective operation and maintenance of streets, including pavement, bikeways, sidewalks, streetscapes and stormwater management improvements.

Project Manager

Dee Dee Conner, P.E., Principal Engineer

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Continuing
Construction	Continuing

Why Now

City staff performs a bi-annual Culvert Condition Report to prioritize needs to maintain the street integrity by designing and replacing failing culverts in alternating years.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	845,000
FY 2028 - FY 2031 Planned	2,131,838
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$2,976,838
Interest	1,187,412
Total	**$4,164,250**
Estimated Annual Debt Service	**$208,212**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	87,750	0	92,138	0	$179,888
Construction	845,000	0	929,500	0	1,022,450	$2,796,950
Total	**$845,000**	**$87,750**	**$929,500**	**$92,138**	**$1,022,450**	**$2,976,838**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	845,000	87,750	929,500	92,138	1,022,450	$2,976,838
Total	**$845,000**	**$87,750**	**$929,500**	**$92,138**	**$1,022,450**	**$2,976,838**

Operating Budget Impact

Maintenance costs will be reduced.

Project Title	Project Number	Service Area
D Street and Rivermont Avenue Intersection Improvements	To Be Assigned	Transportation
Location	**Project Type**	**Department**
D Street at Rivermont Avenue	New	Public Works

Department Priority
Project supports essential services

Project Description
Construct intersection and roadway improvements to Rivermont Avenue, D Street and Victoria Avenue.

Relationship to Comprehensive Plan
Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2031**
Projected Completion Date	**Q4 FY 2033**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q3 FY 2031
Land Acquisition/Right-of-Way	Q3 FY 2032
Construction	Q4 FY 2033

Why Now
To improve safety at the intersection, dependent on construction of a new hotel and conference center.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	112,000
Remaining Need	11,088,000
Total Project Cost	**$11,200,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$11,200,000
Interest	4,467,497
Total	**$15,667,497**
Estimated Annual Debt Service	**$783,375**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	0	0	112,000	$112,000
Total	**$0**	**$0**	**$0**	**$0**	**$112,000**	**$112,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	0	0	112,000	$112,000
Total	**$0**	**$0**	**$0**	**$0**	**$112,000**	**$112,000**

Operating Budget Impact
Minimal.

An application will be submitted to VDOT for Revenue Share and/or SMARTSCALE Program funding.

Project Title	Project Number	Service Area
Forest Brook Road, Phase I	To Be Assigned	Transportation
Location	**Project Type**	**Department**
Forest Brook Road - Old Forest Road to Railroad	New	Public Works

Department Priority

Project supports essential services; Project has State and/or Federal funding

Project Description

Realign the road to remove double curves, widen road to 30-36 feet, and add sidewalk per the Forest Brook Road corridor study.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2029**
Projected Completion Date	**Q4 FY 2031**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Q3 FY 2029
Land Acquisition/Right-of-Way	Q3 FY 2030
Construction	Q4 FY 2031

Why Now

Road has no sidewalk in portions and is narrow and rolling. There was one fatality in FY 2021.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	9,355,500
Remaining Need	0
Total Project Cost	**$9,355,500**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$9,355,500
Interest	3,731,756
Total	**$13,087,256**
Estimated Annual Debt Service	**$654,363**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	850,500	0	0	$850,500
Land Acquisition/Right-of-Way	0	0	567,000	0	0	$567,000
Construction	0	0	0	5,000,000	2,938,000	$7,938,000
Total	**$0**	**$0**	**$1,417,500**	**$5,000,000**	**$2,938,000**	**$9,355,500**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	535,500	4,000,000	4,820,000	$9,355,500
Total	**$0**	**$0**	**$535,500**	**$4,000,000**	**$4,820,000**	**$9,355,500**

Operating Budget Impact

None for years 2030 - 2032 - new structure.

An application will be submitted to VDOT for Revenue Share and/or SMARTSCALE Program funding.

Project Title	Project Number	Service Area
General Street Improvements	TG019	Transportation
Location	**Project Type**	**Department**
Various	Maintenance	Public Works

Department Priority

Project supports essential services

Project Description

Curb, gutter and sidewalk petitions; annual contractual improvements; subdivisions and storm sewer improvements; street improvements and signalization.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Continuing**
Projected Completion Date	**Continuing**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Continuing
Construction	Continuing

Why Now

Improvements in the transportation system due to safety considerations and existing deficiencies; reimbursements to developers.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	Continuing
Budget FY 2027	1,170,000
FY 2028 - FY 2031 Planned	5,236,802
Remaining Need	Continuing
Total Project Cost	**Continuing**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$1,783,612
Interest	711,454
Total	**$2,495,066**
Estimated Annual Debt Service	**$124,753**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	78,000	81,000	85,000	89,250	93,712	$426,962
Construction	1,092,000	1,134,000	1,190,750	1,250,288	1,312,802	$5,979,840
Total	**$1,170,000**	**$1,215,000**	**$1,275,750**	**$1,339,538**	**$1,406,514**	**$6,406,802**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Pay-As-You-Go	845,000	877,500	921,000	967,000	1,012,690	$4,623,190
Local: Line of Credit	325,000	337,500	354,750	372,588	393,824	$1,783,662
Total	**$1,170,000**	**$1,215,000**	**$1,275,750**	**$1,339,588**	**$1,406,514**	**$6,406,852**

Operating Budget Impact

Possible increase in lane mileage, subsequently increasing maintenance costs and State Highway reimbursement. Possible increase in curb and gutter, number of signals, and square yards of sidewalk, resulting in increased maintenance.

Project Title	Project Number	Service Area
Grace Street Realignment at 12th and Madison	To Be Assigned	Transportation
Location	**Project Type**	**Department**
Grace Street at 12th and Madison	New	Public Works

Department Priority

Project required to support important but not essential services

Project Description

Realignment of Grace Street away from failing embankment to protect pedestrians and vehicles.

Relationship to Comprehensive Plan

Chapter 3, Page 31, Goal T-1.7: Commit adequate resources for the cost-effective operation and maintenance of streets, including pavement, bikeways, sidewalks, streetscapes and stormwater management improvements.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2031**
Projected Completion Date	**Q4 FY 2032**

Projected Schedule

Activity	Projected Date
Consultant Engineering	Q3 FY 2031
Construction	Q4 FY 2032

Why Now

Bank continues to slough off (dirt falls off) onto sidewalk and into Grace Street, creating hazards.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$0
Budget FY 2027	0
FY 2028 - FY 2031 Planned	858,000
Remaining Need	5,720,000
Total Project Cost	**$6,578,000**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$6,578,000
Interest	2,623,857
Total	**$9,201,857**
Estimated Annual Debt Service	**$460,093**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	0	0	858,000	$858,000
Total	**$0**	**$0**	**$0**	**$0**	**$858,000**	**$858,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	0	0	858,000	$858,000
Total	**$0**	**$0**	**$0**	**$0**	**$858,000**	**$858,000**

Operating Budget Impact

None anticipated at this time.

Project Title	Project Number	Service Area
Hill Street/Moormans Road Improvements	T0317	Transportation
Location	**Project Type**	**Department**
Various	New	Public Works

Department Priority
Project supports essential services

Project Description
Realign road to remove offset intersections.

Relationship to Comprehensive Plan
Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager
Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2019**
Projected Completion Date	**Q4 FY 2034**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q4 FY 2031
Land Acquisition/Right-of-Way	Q4 FY 2032
Construction	Q4 FY 2034

Why Now
Over the past eight years, there has been increased congestion and 19 crashes in the area.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$54,664
Budget FY 2027	0
FY 2028 - FY 2031 Planned	600,000
Remaining Need	5,257,500
Total Project Cost	**$5,912,164**
Local Funding Percentage	**100.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$5,857,500
Interest	2,336,461
Total	**$8,193,961**
Estimated Annual Debt Service	**$409,698**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	0	0	0	600,000	$600,000
Total	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$600,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	0	0	0	600,000	$600,000
Total	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$600,000**

Operating Budget Impact
Additional annual expenses for tree maintenance and stormwater (~$7,000).

Project Title	Project Number	Service Area
Hollins Mill Road Bridge Replacement with Bikeway Improvements	TB061	Transportation
Location	**Project Type**	**Department**
Hollins Mill Road Bridge	New	Public Works

Department Priority

Project contributes to the generation of new revenue; Project supports essential services; Project has State and/or Federal funding

Project Description

Replacement and enhancement of the bridge on Hollins Mill Road at Hollins Mill Park. There is a low water bridge underneath the Hollins Mill Bridge connecting the Blackwater Creek Bikeway with the Point of Honor Trail that constantly requires maintenance to remain safely accessible to pedestrians and bicyclists. This project will replace the bridge and provide bike and pedestrian enhancements when the low water bridge is not available.

Relationship to Comprehensive Plan

Chapter 3, Page 31, Goal T-1.7: Commit adequate resources for the cost-effective operation and maintenance of streets, including pavement, bikeways, sidewalks, streetscapes and stormwater management improvements.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2026**
Projected Completion Date	**Q4 FY 2031**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q2 FY 2029
Construction	Q4 FY 2031

Why Now

This project is needed on two fronts: 1) The bridge requires maintenance and replacement takes care of the maintenance items. 2) Pedestrians and bicyclists are forced to cross the road and bridge in the travel lane without any pedestrian features when the low water crossing is covered with water, which occurs on a regular basis.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$16,384,658
Budget FY 2027	8,116,410
FY 2028 - FY 2031 Planned	235,168
Remaining Need	0
Total Project Cost	**$24,736,236**
Local Funding Percentage	**50.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$12,368,118
Interest	4,933,440
Total	**$17,301,558**
Estimated Annual Debt Service	**$865,078**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Construction	8,116,410	0	235,168	0	0	$8,351,578
Total	**$8,116,410**	**$0**	**$235,168**	**$0**	**$0**	**$8,351,578**

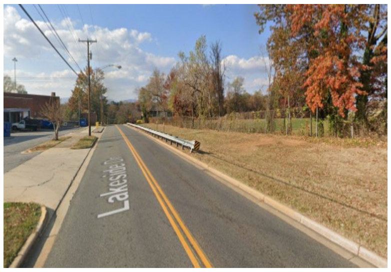
Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	1,000,000	2,000,000	2,400,000	3,212,766	2,330,349	$10,943,115
State: Revenue Sharing	1,000,000	2,000,000	2,400,000	3,212,766	2,330,349	$10,943,115
Total	**$2,000,000**	**$4,000,000**	**$4,800,000**	**$6,425,532**	**$4,660,698**	**$21,886,230**

Operating Budget Impact

Reduces maintenance costs by removal of the low water crossing.

Project Title	Project Number	Service Area
Lakeside Drive Improvements	T0377	Transportation
Location	**Project Type**	**Department**
Lakeside Drive at the Plaza	New	Public Works



Department Priority

Project supports essential services; Project has State and/or Federal funding

Project Description

Widen Lakeside Drive from the entrance to the Plaza to Murrell Road; install sidewalks and street trees.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2025**
Projected Completion Date	**Q4 FY 2028**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q4 FY 2027
Land Acquisition/Right-of-Way	Q2 FY 2027
Construction	Q4 FY 2028

Why Now

This project completes the next section of the Midtown Connector, which is a corridor to improve transportation from the Lynchburg Expressway to the 501/221 intersection. This section of the corridor is routinely blocked due to large delivery trucks parked at the rear loading docks of the businesses in the Plaza. This will correct the inconvenience and safety concerns to the traveling public.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$4,056,849
Budget FY 2027	629,168
FY 2028 - FY 2031 Planned	0
Remaining Need	0
Total Project Cost	**$4,686,017**
Local Funding Percentage	**50.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$2,343,008
Interest	934,588
Total	**$3,277,596**
Estimated Annual Debt Service	**$163,880**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Construction	629,168	0	0	0	0	$629,168
Total	**$629,168**	**$0**	**$0**	**$0**	**$0**	**$629,168**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	857,009	1,000,000	0	0	0	$1,857,009
State: Revenue Sharing	857,008	1,000,000	0	0	0	$1,857,008
Total	**$1,714,017**	**$2,000,000**	**$0**	**$0**	**$0**	**$3,714,017**

Operating Budget Impact

Additional annual expenses for tree maintenance and stormwater (~$5,000).

Project Title	Project Number	Service Area
Left Turn Lane-Graves Mill Road at Old Mill Road for Millers Rest Development	T0402	Transportation
Location	**Project Type**	**Department**
Graves Mill Road at Old Mill Road	New	Public Works

Department Priority

Project supports essential services

Project Description

Improve intersection by adding left and right turn lanes.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q1 FY 2028**
Projected Completion Date	**Q4 FY 2029**

Projected Schedule	
Activity	**Projected Date**
Consultant Engineering	Q3 FY 2028
Land Acquisition/Right-of-Way	Q4 FY 2028
Construction	Q4 FY 2029

Why Now

A housing development has added additional units and the improvements for a left turn lane have been prorated. Additional City funds also needed for the right-of-way and right turn lane.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$175,000
Budget FY 2027	0
FY 2028 - FY 2031 Planned	500,000
Remaining Need	0
Total Project Cost	**$675,000**
Local Funding Percentage	**74.1%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$500,000
Interest	199,442
Total	**$699,442**
Estimated Annual Debt Service	**$34,972**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Consultant Engineering	0	50,000	0	0	0	$50,000
Land Acquisition/Right-of-Way	0	100,000	0	0	0	$100,000
Construction	0	350,000	0	0	0	$350,000
Total	**$0**	**$500,000**	**$0**	**$0**	**$0**	**$500,000**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	0	50,000	450,000	0	0	$500,000
Other: Developer Contribution	0	175,000	0	0	0	$175,000
Total	**$0**	**$225,000**	**$450,000**	**$0**	**$0**	**$675,000**

Operating Budget Impact

None anticipated at this time.

Project Title	Project Number	Service Area
Link Road/Boonsboro Road Intersection Improvements	T0376	Transportation
Location	**Project Type**	**Department**
Link Road at Boonsboro Road	New	Public Works

Department Priority

Project supports essential services; Project has State and/or Federal funding

Project Description

Install a right turn lane from Link Road onto Boonsboro Road to improve the flow of traffic and add pedestrian features at the intersection.

Relationship to Comprehensive Plan

Chapter 3, Page 30, Goal T-1.4: Prioritize improvements to the transportation system based on safety considerations; existing deficiencies; multimodal and environmental considerations; opportunities to improve street connectivity; physical, economic and policy constraints; contributions to the neighborhood character; impact on historical and environmental resources; required right-of-way; target levels of service; public safety access; regional connectivity; and system continuity.

Project Manager

Lee Newland, P.E., City Engineer

Projected Start Date	**Q2 FY 2024**
Projected Completion Date	**Q4 FY 2028**

Projected Schedule	
Activity	**Projected Date**
Land Acquisition/Right-of-Way	Q3 FY 2027
Consultant Engineering	Q4 FY 2027
Construction	Q4 FY 2028

Why Now

Traffic back-ups along Link Road are a frequent occurrence. Staff has had many requests from citizens to create a safe pedestrian crossing and to add a turn lane so vehicles making left turns do not block the ability for right turns on red.

Financial Summary

Total Project Cost	
Prior Appropriations as of 06/30/2026	$3,033,794
Budget FY 2027	547,898
FY 2028 - FY 2031 Planned	0
Remaining Need	0
Total Project Cost	**$3,581,692**
Local Funding Percentage	**50.0%**

Estimated Debt Service	
Project Total Debt Expenditures	
Principal	$1,790,846
Interest	714,339
Total	**$2,505,185**
Estimated Annual Debt Service	**$125,259**

Five Year Proposed Appropriations by Activity

Activity	Budget FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Program Period Estimate
Construction	547,898	0	0	0	0	$547,898
Total	**$547,898**	**$0**	**$0**	**$0**	**$0**	**$547,898**

Five Year Proposed Expenditure Cash Flow Projections

Funding Source	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Program Period Total
Local: Line of Credit	1,028,897	273,949	0	0	0	$1,302,846
State: Revenue Sharing	1,028,897	273,949	0	0	0	$1,302,846
Total	**$2,057,794**	**$547,898**	**$0**	**$0**	**$0**	**$2,605,692**

Operating Budget Impact

Slight increase due to pedestrian signals.